



April 28, 2011 Mumbai

CRISIL Research assigns IPO grade '1/5' to Timbor Home Limited

CRISIL Equities has assigned a CRISIL IPO grade of "1/5" (pronounced "one on five") to the proposed initial public offer (IPO) of Timbor Home Limited (Timbor). This grade indicates that the fundamentals of the IPO are 'poor' relative to other listed equity securities in India. However, this grade is not an opinion on whether the issue price is appropriate in relation to the issue fundamentals. The grade is not a recommendation to buy, sell or hold the graded instrument, or a comment on the graded instrument's future market price or its suitability for a particular investor.

The assigned grade takes into account Timbor's weak branding in a highly fragmented furniture industry, where unorganised players have ~85% market share. Timbor is a relatively small player in terms of size and number of stores, and has limited brand recall which exposes it to severe competition. The presence of players like Future group, Godrej, Nilkamal, Style Spa, Millennium Lifestyle and Durian - who enjoy a strong brand recall and positioning – further intensifies competition. The grade also takes into account the fact that Timbor has expanded its business through the franchise model; only three of its 84 stores are company owned and company operated (COCO). This exposes Timbor to the risk of franchisee stickiness, which may hinder its future growth prospects. The grade also factors in Timbor's focus on the trading business, which has proven to have thin margins and high debtor days.

The grade takes into account Timbor's in-house manufacturing capacity which provides an edge over other organised players in terms of pricing. However, the company has to pass on this cost benefit to the customer to remain competitive. Although managing director Mr Anant Maloo has strong domain expertise and effectively runs the show, there is no proper hierarchy, and clearly defined roles and responsibilities for the second line of management. The grade is also constrained by the relatively weak internal processes and management information systems.

About the company and the issue

Incorporated in 2000, Timbor is a manufacturer and retailer of modular kitchens, furniture and doors, and door and window frames. It has a pan-India distribution network and three manufacturing units in Gujarat. Currently, the company has 84 retail outlets, of which 81 are franchise stores and three are self-owned and operated.

During FY10, the company reported a turnover of Rs 510 mn and net profit of Rs 17.8 mn. RoE and RoCE were 13.1% and 14.9%, respectively, during the same period. Timbor earns ~45% of its total revenues from trading in lumbers. The company has issued 3.5 mn equity shares (32% of the current paid-up capital) to Times of India and Dainik Bhaskar for an advertisement space.

Timbor plans to issue 3.69 mn shares through the IPO and will use the proceeds to fund its capex of Rs 181 mn. The proceeds will be utilised to buy new machineries for its existing plants, set up 20 new stores under the COCO model and to fund its working capital requirements.

April 28, 2011 www.crisil.com

About CRISIL IPO Grading

CRISIL IPO (Initial Public Offering) grading is an opinion on the fundamentals of the graded issue that reflects CRISIL's independence and expertise. This opinion is expressed as a relative assessment in relation to other listed equity securities in India. The assessment is based on a grading exercise carried out by industry specialists from CRISIL Research. A CRISIL IPO Grade 5/5 indicates strong fundamentals and a CRISIL IPO Grade 1/5 indicates poor fundamentals. CRISIL IPO Grading reflects its assessment of the graded company's equity fundamentals as distinct from an assessment of debt fundamentals. A CRISIL IPO Grade should not be construed to mean a comment on the price of the graded security nor is it a recommendation to invest or not to invest in the graded security.

Media Contacts	Analytical Contacts
Mitu Samar	Tarun Bhatia
Head, Market Development & Communications	Director, Capital Markets
CRISIL Limited	CRISIL Research
Tel: +91-22- 3342 1838	Tel: +91-22- 3342 3226
Mobile: +91- 98200 61934	E-mail: tbhatia@crisil.com
Fax: +91-22- 3342 3001	
E-mail: msamar@crisil.com Tanuja Abhinandan Market Development & Communications CRISIL Limited Tel: +91-22- 3342 1818 Mobile: +91- 98192 48980 Fax: +91-22- 3342 3001 E-mail: tabhinandan@crisil.com	Sudhir Nair Head, Equities CRISIL Research Tel: +91-22- 3342 3526 E-mail: snair@crisil.com

About CRISIL Limited

CRISIL is a global analytical company providing ratings, research, and risk and policy advisory services. We are India's leading ratings agency. We are also the foremost provider of high-end research to the world's largest banks and leading corporations.

About CRISIL Research

CRISIL Research is the country's largest independent and integrated research house with strong domain expertise on Indian economy, industries and capital markets. We leverage our unique research platform and capabilities to deliver superior perspectives and insights to over 1200 domestic and global clients, through a range of research reports, analytical tools, subscription products and customised solutions.

CRISIL PRIVACY NOTICE

CRISIL respects your privacy. We use your contact information, such as your name, address, and email id, to fulfill your request and service your account and to provide you with additional information from CRISIL and other parts of The McGraw-Hill Companies, Inc. you may find of interest.

For further information, or to let us know your preferences with respect to receiving marketing materials, please visit www.crisil.com/privacy. You can view McGraw-Hill's Customer Privacy Policy at http://www.mcgraw-hill.com/site/tools/privacy/privacy_english.

Last updated: March 31, 2011

Disclaimer

A CRISIL IPO Grading is a one-time assessment and reflects CRISIL's current opinion on the fundamentals of the graded equity issue in relation to other listed equity securities in India. A CRISIL IPO Grading is neither an audit of the issuer by CRISIL nor is it a credit rating. Every CRISIL IPO Grading is based on the information provided by the issuer or obtained by CRISIL from sources it considers reliable. CRISIL does not guarantee the completeness or accuracy of the information on which the grading is based. A CRISIL IPO Grading is not a recommendation to buy / sell or hold the graded instrument; it does not comment on the issue price, future market price or suitability for a particular investor.

CRISIL is not responsible for any errors and especially states that it has no financial liability whatsoever to the subscribers / users / transmitters / distributors of CRISIL IPO Gradings. For information on any IPO grading assigned by CRISIL, please contact 'Client Servicing' at +91-22-33423561, or via e-mail: clientservicing@crisil.com.

For more information on CRISIL IPO Gradings, please visit http://www.crisil.com/ipo-gradings

This press release is transmitted to you for the sole purpose of dissemination through your newspaper / magazine / agency. The Press release may be used by you in full or in part without changing the meaning or context thereof but with due credit to CRISIL. However, CRISIL alone has the sole right of distribution of its Press Releases for consideration or otherwise through any media including websites, portals etc.

April 28, 2011 www.crisil.com